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19 July 1967

MEMORANDUM FOR: D/DCI/NIPE

SUBJECT: Planned SAG Activity thru 20 August 1967

1. The current contract with [] on the Value of Intelligence about Strategic Forces ends on 8 August 1967. I plan to have available on about 26 July a comprehensive briefing covering the accomplishments during the last six months and describing in detail the potential goals for a possible extension of this work. As you know, proved out versions of the War Game have been made available thru OCS and our in-house computers to all components of CIA. Some of the proposed improvements are in response to needs expressed by the Office of Strategic Studies, DDI. [] and I will be visiting [] on 21 July in order to obtain additional data required for the briefing.

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2. By separate memo I am describing my plan to work [] on the Issue and System Analysis Study Libraries.

3. [] is collecting information with respect to our possible support of ASD (SA) in their analysis of the []. Recognizing that our interests might be more oriented towards intelligence needs, we may find it necessary to do some work in addition to the efforts of ASD (SA).

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4. Subsequent to our conversation about the alternatives available for carrying on the Ballistic Missile Collection System Cost Effectiveness Study, and possibly extending the methodology, I have talked with Mr. Brandwein. While his enthusiasm for this project and its potential is apparently not as great as mine, he does support it; however, he believes, as I do, that greater FMSAC response can be achieved if tasking is done from within FMSAC rather than from NIPE. Because of the importance I attach to FMSAC's contribution, I propose that [] be transferred to FMSAC to fill the gap left by

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[redacted] departure. Mr. Brandwein concurs in this. I plan to replace [redacted] promptly with one of several candidates whose credentials I am now examining. I will discuss these candidates with you within two weeks.

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5. The importance of the Ground Forces Problem, as evidenced by [redacted] by generally increasing requirements brought to COMIREX, and by the growing technical capabilities of collection systems has led me to attempting quantization. I believe some form of engagement model in which varieties of ground forces play a part should and probably can be devised. This engagement model must be capable of evaluating the impact of various degrees and types of information deficiencies. A study made by the [redacted]

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[redacted] includes investigation of the penalties to Ground Force units of delayed or non-delivered communications. They have developed a model to assess these penalties under a variety of engagements, force sizes, and environments. On the good chance that their model may have application to the more general question of intelligence, I plan to visit them in [redacted] on 7 August 1967.

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6. I have arranged appointments on 25-27 July for [redacted] with Mr. Kent, Mr. Duckett, Mr. Proctor, Mr. Hitchcock, [redacted] (in John Clarke's absence) [redacted]

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7. I am planning on being on leave from 14-18 August.

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[redacted]

Assistant for Systems Analysis
to the Deputy DCI for
National Intelligence Programs Evaluation

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